United States Securities and Exchange Commission Washington, D.C. 20549

Form 8-K **Current Report**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): March 6, 2025

CLARUS CORPORATION

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)

001-34767 (Commission File Number)

58-1972600 (IRS Employer Identification Number)

2084 East 3900 South, Salt Lake City, Utah (Address of principal executive offices)

84124 (Zip Code)

Registrant's telephone number, including area code: (801) 278-5552

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Securities registered pursuant to Section 12(b) of the Act:

		Name of each exchange on which
Title of each class	Trading Symbol	registered
Common Stock, par value \$.0001 per share	CLAR	NASDAQ Global Select Market

Item 2.02 Results of Operations and Financial Condition

On March 6, 2025, Clarus Corporation (the "Company") issued a press release announcing results for the fourth quarter and year ended December 31, 2024 (the "Press Release"). A copy of the Press Release is furnished as Exhibit 99.1 and incorporated herein by reference. Attached hereto as Exhibit 99.2 and incorporated herein by reference is a presentation regarding the Company's financial results for the fourth quarter and year ended December 31, 2024 (the "Press Release").

The Press Release and/or the Presentation contain the non-GAAP measures: (i) adjusted gross margin and adjusted gross profit, (ii) adjusted (loss) income from continuing operations and related earnings (loss) per diluted share, (iii) earnings before interest, taxes, other income or expense, depreciation and amortization ("EBITDA"), EBITDA margin, adjusted EBITDA, and adjusted EBITDA margin, and (iv) free cash flow (defined as net cash provided by operating activities less capital expenditures). The Company believes that the presentation of certain non-GAAP measures, i.e.: (i) adjusted gross margin and adjusted gross profit, (ii) adjusted (loss) income from continuing operations and related earnings (loss) per diluted share, (iii) EBITDA, EBITDA margin, adjusted EBITDA and adjusted EBITDA margin, and (iv) free cash flow, provide useful information for the understanding of its ongoing operations and enables investors to focus on period- over -period operating performance, and thereby enhances the user's overall understanding of the Company's current financial performance relative to past performance and provides, along with the nearest GAAP measures, a baseline for modeling future earnings expectations. Non-GAAP measures adjusted EBITDA and/or adjusted EBITDA margin for the fiscal year 2025 to net income for the fiscal year 2025, the most comparable GAAP financial measures, due to the inherent difficulty of forecasting certain types of expenses and gains, without unreasonable effort, which affect net income but not adjusted EBITDA and/or adjusted EBITDA margin. The Company cautions that non-GAAP measures should be considered in addition to, but not as a substitute for, the Company's reported GAAP results. Additionally, the Company notes that there can be no assurance that the above referenced non-GAAP financial measures are comparable to similarly titled financial measures used by other publicly traded companies.

The information in Item 2.02 of this Current Report on Form 8-K (including Exhibits 99.1 and 99.2) shall not be deemed "filed" for purposes of Section 18 of the Securities Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits

(d) Exhibits.

<u>Exhibit</u>	Description_
<u>99.1</u>	Press Release dated March 6, 2025 (furnished only).
<u>99.2</u>	Slide Presentation for Conference Call held on March 6, 2025 (furnished only)
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: March 6, 2025

CLARUS CORPORATION

By: /s/ Michael J. Yates Name: Michael J. Yates

Title: Chief Financial Officer

Clarus Reports Fourth Quarter and Full Year 2024 Results

Fourth Quarter Sales of \$71.4 million, Adjusted EBITDA of \$4.4 million, and Free Cash Flow of \$14.4 million

Completed the Acquisition of RockyMounts, Expanding Adventure's Bike-Rack Product Capabilities Globally

SALT LAKE CITY, March 6, 2025 (GLOBE NEWSWIRE) -- Clarus Corporation (NASDAQ: CLAR) ("Clarus" and/or the "Company"), a global company focused on the outdoor enthusiast markets, reported financial results for the fourth quarter and full year ended December 31, 2024.

Fourth Quarter 2024 Financial Summary vs. Same Year-Ago Quarter (adjusted to reflect the reclassification of the Precision Sport segment as discontinued operations)

- Sales of \$71.4 million compared to \$76.5 million.
- Gross margin was 33.4% compared to 28.9%; adjusted gross margin of 38.0% compared to 34.7%.
- Net loss, which includes the impact of discontinued operations, of \$65.5 million, or \$(1.71) per diluted share¹, compared to net loss of \$8.4 million, or \$(0.22) per diluted share.
- Loss from continuing operations of \$73.3 million, or \$(1.92) per diluted share, compared to loss from continuing operations of \$7.2 million, or \$(0.19) per diluted share.
- Adjusted loss from continuing operations of \$3.2 million, or \$(0.08) per diluted share, compared to adjusted income from continuing operations of \$1.6 million, or \$0.04 per diluted share.
- Adjusted EBITDA from continuing operations of \$4.4 million with an adjusted EBITDA margin of 6.1% compared to \$1.6 million with an adjusted EBITDA margin of 2.1%.

2024 Financial Summary vs. 2023 (adjusted to reflect the reclassification of the Precision Sport segment as discontinued operations)

- Sales of \$264.3 million compared to \$286.0 million.
- Gross margin was 35.0% compared to 34.1%; adjusted gross margin was 37.5% compared to 35.6%.
- Net loss, which includes the impact of discontinued operations, of \$52.3 million, or \$(1.37) per diluted share², compared to net loss of \$10.1 million, or \$(0.27) per diluted share.

¹ Includes \$44.8 million impairment of goodwill and indefinite-lived intangible assets as well as a \$21.0 million tax expense for the establishment of a valuation allowance associated with deferred tax assets.

² Includes gain on sale Precision Sport segment of \$40.6 million as well as \$44.8 million impairment of goodwill and indefinite-lived intangible assets as well as a \$21.0 million tax expense for the establishment of a valuation allowance associated with deferred tax assets.



- Loss from continuing operations of \$88.4 million, or \$(2.31) per diluted share, compared to loss from continuing operations of \$15.8 million, or \$(0.42) per diluted share.
- Adjusted loss from continuing operations of \$2.6 million, or \$(0.07) per diluted share, compared to adjusted income from continuing operations of \$3.8 million, or \$0.10 per diluted share.
- Adjusted EBITDA of \$6.9 million with an adjusted EBITDA margin of 2.6% compared to \$7.3 million with an adjusted EBITDA margin of 2.6%.

Management Commentary

"During 2024 we remained focused on executing against our strategic roadmap and positioning Clarus for profitable growth over the long term," said Warren Kanders, Clarus' Executive Chairman. "Despite significant market headwinds, we took important steps during the year to simplify and strengthen the core at the Outdoor segment, while investing in new R&D and product development initiatives to scale the Adventure segment. At Outdoor, we made steady progress building a smaller, more profitable business in 2024. Primarily as a result of our product simplification and SKU rationalization initiatives, Outdoor adjusted gross margin improved to 36.9% in Q4 compared to 32.8% in the year ago quarter. In the Adventure segment, we anticipated this past year would require significant investment, and despite a difficult 2024, we are committed to maintaining these fixed investments to scale the business globally outside the home region of Australia.

Mr. Kanders added, "We enter 2025 encouraged by the strides our teams have made to advance our turnaround and excited about the potential to unlock new growth opportunities going forward. Following multiple quarters of incremental progress at Outdoor, we believe our success simplifying the business, rightsizing inventory and reshaping the organization positions Black Diamond for a return to growth as the market stabilizes. While initiatives to accelerate our Adventure brands' traction in global markets will continue to take time, we have enhanced product development and the commercialization processes and plan to launch compelling new products throughout the coming year. With the recent acquisition of RockyMounts, we now have a comprehensive portfolio of roof and hitch-mounted bike racks solutions to reach a broader addressable market of customers in North America, Australia and New Zealand.

Fourth Quarter 2024 Financial Results

On a consolidated basis, sales in the fourth quarter were \$71.4 million compared to \$76.5 million in the same year-ago quarter. This decrease was primarily driven by isolated challenges with two large accounts in our OEM and Australian wholesale channels in our Adventure segment. This decline was partly offset by growth in the North American wholesale and international distribution channels at the Outdoor segment.



Sales in the Outdoor segment were \$51.1 million, compared to \$50.1 million in the year-ago quarter. Sales in the Adventure segment decreased 22.9% to \$20.3 million, compared to \$26.4 million in the year-ago quarter.

Gross margin in the fourth quarter was 33.4% compared to 28.9% in the year-ago quarter. The increase in gross margin was primarily due to lower PFAS inventory reserves related movements compared to the prior year at the Outdoor segment. This was further improved by favorable product mix due to continued product simplification and SKU rationalization efforts at the Outdoor segment, as well as a favorable channel mix at the Adventure segment due to lower OEM sales. This was partially offset by a \$2.3 million increase in the inventory reserve at the Adventure segment to address slow-moving and obsolete inventory. Adjusted gross margin reflecting the PFAS related, other one-time inventory reserve movements, and inventory fair value adjustments as a result of purchase accounting was 38.0% for the quarter compared to 34.7% in the year-ago quarter.

Selling, general and administrative expenses in the fourth quarter were \$27.8 million compared to \$30.0 million in the same year-ago quarter. The decrease was primarily a result of lower marketing, research and development, and retail expenses due to store closures at the Outdoor segment as well as lower corporate costs. These reductions were partially offset by investments in marketing, research and development, and e-commerce initiatives, primarily at Rhino-Rack USA in the Adventure segment.

During the fourth quarter, the Company incurred non-cash expense for goodwill and indefinite-lived assets impairments of \$44.8 million as well as an increase in tax expense of \$21.0 million for a valuation allowance to fully reserve all deferred tax assets associated with U.S. federal income taxes.

The loss from continuing operations in the fourth quarter of 2024 was \$73.3 million, or \$(1.92) per diluted share, compared to loss from continuing operations of \$7.2 million, or \$(0.19) per diluted share in the year-ago quarter. Loss from continuing operations in the fourth quarter included a non-cash impairment of goodwill and indefinite-lived intangible assets charge of \$44.8 million in the Adventure segment due to the decline in the Company's stock price and lower sales and profitability in the segment compared to expectations. The loss also includes \$8.7 million of cost and charges associated with amortization of intangibles, restructuring charges, transactions costs, inventory fair value adjustment from purchase accounting, PFAS and other inventory reserves, legal costs and regulatory matter expenses, and stock-based compensation.

Adjusted loss from continuing operations in the fourth quarter of 2024 was \$3.2 million, or \$(0.08) per diluted share, compared to adjusted income from continuing operations of \$1.6 million, or \$0.04 per diluted share, in the year-ago quarter. Adjusted loss from continuing operations excludes amortization of intangibles, impairment of goodwill and indefinite-lived intangible assets, restructuring charges, transactions costs, inventory fair value adjustment from purchase accounting, PFAS and other inventory reserves, legal costs and regulatory matter expenses, and stock-based compensation.



Adjusted EBITDA from continuing operations in the fourth quarter was \$4.4 million, or an adjusted EBITDA margin of 6.1%, compared to adjusted EBITDA from continuing operations of \$1.6 million, or an adjusted EBITDA margin of 2.1%, in the same year-ago quarter.

Net cash provided in operating activities for the three months ended December 31, 2024, was \$16.6 million compared to net cash provided by operating activities of \$14.5 million in the prior year quarter. Capital expenditures in the fourth quarter of 2024 were \$2.2 million compared to \$1.2 million in the prior year quarter. Free cash flow for the fourth quarter of 2024 was \$14.4 million compared to \$13.3 million in the prior year quarter.

Liquidity at December 31, 2024 vs. December 31, 2023

- Cash and cash equivalents totaled \$45.4 million compared to \$11.3 million.
- Total debt of \$1.9 million (related to the RockyMounts acquisition) compared to \$119.8 million.

Full Year 2024 Financial Results

Sales in 2024 decreased 7.6% to \$264.3 million compared to \$286.0 million in 2023. The decrease in sales was primarily driven by continued softness across all selling channels in Outdoor, combined with the effects of the Company's product line simplification strategy, as well as lower Adventure segment sales. The Adventure decline resulted from less OEM channel demand and challenging wholesale markets globally, partially offset by the benefit from the TRED Outdoors acquisition.

From a segment perspective, Outdoor sales were down 10.0% to \$183.6 million and Adventure sales were down 1.5% to \$80.7 million, or \$81.3 million on a constant currency basis, compared to 2023.

Gross margin in 2024 was 35.0% compared to 34.1% in 2023 primarily due to favorable product mix at the Outdoor segment as a result of product simplification and SKU rationalization efforts, combined with favorable Adventure segment channel mix due to lower OEM sales. This was partially offset by a \$2.3 million inventory reserve expenses at the Adventure segment. Adjusted gross margin reflecting the PFAS related inventory reserve, Adventure inventory reserve, and inventory fair value purchase accounting was 37.5% for the year compared to 35.6% in the prior year.

Selling, general and administrative expenses in 2024 were \$111.9 million compared to \$114.6 million in 2023. The decrease was primarily due to lower retail expenses due to store closures and lower marketing and research and development expenses at the Outdoor segment. These decreases were partially offset by investments in global marketing, operational improvements, and e-commerce initiatives to accelerate growth at the Adventure segment and incremental SG&A from the TRED Outdoors acquisition.



Loss from continuing operations in 2024 was \$88.4 million, or \$(2.31) per diluted share, compared to net loss of \$15.8 million, or \$(0.42) per diluted share, in the prior year. Loss from continuing operations for 2024 included a non-cash impairment of goodwill and indefinite-lived intangible assets charge of \$44.8 million in the Adventure segment due to the decline in the Company's stock price and lower sales and profitability in the segment compared to expectations. The loss also includes \$28.4 million of cost and charges associated with amortization of intangibles, restructuring charges, transactions costs, contingent consideration benefit, inventory fair value of purchase accounting, PFAS and other inventory reserves, legal costs and regulatory matter expenses, and stock-based compensation.

Adjusted loss from continuing operations in 2024 was \$2.6 million, or \$(0.07) per diluted share, compared to adjusted income from continuing operations of \$3.8 million, or \$0.10 per diluted share in the year-ago quarter. Adjusted loss from continuing operations excludes amortization of intangibles, impairment of goodwill and indefinite-lived intangible assets, restructuring expenses, transactions costs, contingent consideration benefit, inventory fair value of purchase accounting, PFAS and other inventory reserves, legal costs and regulatory matter expenses, and stock-based compensation.

Adjusted EBITDA in 2024 was \$6.9 million, or an adjusted EBITDA margin of 2.6%, compared to \$7.3 million, or an adjusted EBITDA margin of 2.6%, in 2023.

Net cash used in operating activities for the year ended December 31, 2024, was \$7.3 million compared to net cash provided by operating activities of \$31.9 million in 2023. Capital expenditures in 2024 were \$6.7 million compared to \$5.7 million in the prior year. Free cash flow for the year ended December 31, 2024, was \$(14.0) million compared to \$26.2 million in the same year-ago period.

Acquisition of RockyMounts

In December, Rhino-Rack USA completed the acquisition of certain assets and liabilities constituting the RockyMounts business, a Colorado-based brand specializing in bicycle transport products, that we expect to deepen Rhino-Rack's product expertise in a key growth vertical. For over 30 years, RockyMounts has designed innovative roof and hitch rack solutions, attracting a dedicated following of customers thanks to the products' distinct style and exceptional durability. Founded in Boulder, Colorado in 1993, RockyMounts is known for making well designed and dependable premium bicycle racks and other accessories compatible with vehicles of all sizes, including SUVs, vans and trucks. Its award-winning products can be found in local and national retailers across North America.



2025 Outlook

The Company expects fiscal year 2025 sales to range between \$250 million to \$260 million and adjusted EBITDA of approximately \$14 million to \$16 million, or an adjusted EBITDA margin of 5.9% at the mid-point of revenue and adjusted EBITDA. In addition, capital expenditures are expected to range between \$4 million to \$5 million and free cash flow is expected to range between \$8 million to \$10 million for the full year 2025. Clarus has not provided net income guidance due to the inherent difficulty of forecasting certain types of expenses and gains, which affect net income but not Adjusted EBITDA and/or Adjusted EBITDA Margin. Therefore, we do not provide a reconciliation of Adjusted EBITDA and/or Adjusted EBITDA Margin guidance to net income guidance.

Net Operating Loss (NOL) and Deferred Tax Asset Valuation Allowance

The Company has historically had net operating loss carryforwards ("NOLs") for U.S. federal income tax purposes. During 2024 the remaining NOLs have been utilized. Additionally, during the fourth quarter of 2024 the Company established a full valuation allowance through a charge to income tax expense for \$21.0 million.

Conference Call

The Company will hold a conference call today at 5:00 p.m. Eastern time to discuss its fourth quarter 2024 results.

Date: Thursday, March 6, 2025 Time: 5:00 pm ET Registration Link: <u>https://register.vevent.com/register/BI193a68bc624f4d3cb299c6cede17b335</u>

To access the call by phone, please register via the live call registration link above and you will be provided with dial-in instructions and details. The conference call will be broadcast live and available for replay here and on the Company's website at <u>www.claruscorp.com</u>.

About Clarus Corporation

Headquartered in Salt Lake City, Utah, Clarus Corporation is a global leader in the design and development of best-in-class equipment and lifestyle products for outdoor enthusiasts. Driven by our rich history of engineering and innovation, our objective is to provide safe, simple, effective and beautiful products so that our customers can maximize their outdoor pursuits and adventures. Each of our brands has a long history of continuous product innovation for core and everyday users alike. The Company's products are principally sold globally under the Black Diamond[®], Rhino-Rack[®], MAXTRAX[®], and TRED Outdoors[®] brand names through outdoor specialty and online retailers, our own websites, distributors, and original equipment manufacturers.



Use of Non-GAAP Measures

The Company reports its financial results in accordance with U.S. generally accepted accounting principles ("GAAP"). This press release contains the non-GAAP measures: (i) adjusted gross margin and adjusted gross profit, (ii) adjusted (loss) income from continuing operations and related earnings (loss) per diluted share, (iii) earnings before interest, taxes, other income or expense, depreciation and amortization ("EBITDA"), EBITDA margin, adjusted EBITDA, and adjusted EBITDA margin, and (iv) free cash flow (defined as net cash provided by operating activities less capital expenditures). The Company believes that the presentation of certain non-GAAP measures, i.e.: (i) adjusted gross margin and adjusted gross profit, (ii) adjusted (loss) income from continuing operations and related earnings (loss) per diluted share, (iii) EBITDA, EBITDA margin, adjusted EBITDA and adjusted EBITDA margin, and (iv) free cash flow, provide useful information for the understanding of its ongoing operations and enables investors to focus on period-over-period operating performance, and thereby enhances the user's overall understanding of the Company's current financial performance relative to past performance and provides, along with the nearest GAAP measures, a baseline for modeling future earnings expectations. Non-GAAP measures are reconciled to comparable GAAP financial measures within this press release. We do not provide a reconciliation of the non-GAAP guidance measures Adjusted EBITDA and/or Adjusted EBITDA Margin for the fiscal year 2025 to net income for the fiscal year 2025, the most comparable GAAP financial measures, due to the inherent difficulty of forecasting certain types of expenses and gains, without unreasonable effort, which affect net income but not Adjusted EBITDA ad/or Adjusted EBITDA Margin. The Company cautions that non-GAAP measures should be considered in addition to, but not as a substitute for, the Company's reported GAAP results. Additionally, the Company notes that there can be no assurance that the

Forward-Looking Statements

Please note that in this press release we may use words such as "appears," "anticipates," "believes," "plans," "expects," "intends," "future," and similar expressions which constitute forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are made based on our expectations and beliefs concerning future events impacting the Company and therefore involve a number of risks and uncertainties. We caution that forward-looking statements are not guarantees and that actual results could differ materially from those expressed or implied in the forward-looking statements. Potential risks and uncertainties that could cause the actual results of operations or financial condition of the Company to differ materially from those expressed or implied by forward-looking statements in this press release, include, but are not limited to, those risks and uncertainties more fully described from time to time in the Company's public reports filed with the Securities and Exchange Commission, including under the section titled "Risk Factors" in the Company's Annual Report on Form 10-K, and/or Quarterly Reports on Form 10-Q, as well as in the Company's Current Reports on Form 8-K. All forward-looking statements included in this press release are based upon information available to the Company as of the date of this press release.



Company Contact: Michael J. Yates Chief Financial Officer <u>mike.yates@claruscorp.com</u>

Investor Relations: The IGB Group

Leon Berman / Matt Berkowitz Tel 1-212-477-8438 / 1-212-227-7098 Iberman@igbir.com / mberkowitz@igbir.com

CLARUS CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (In thousands, except per share amounts)

CLARUS

	Decer	nber 31, 2024	Decen	ber 31, 2023
Assets				
Current assets				
Cash	\$	45,359	\$	11,324
Accounts receivable, net		43,678		53,971
Inventories		82,278		91,409
Prepaid and other current assets		5,555		4,865
Income tax receivable		910		892
Assets held for sale		-		137,284
Total current assets		177,780		299,745
Property and equipment, net		17,606		16,587
Other intangible assets, net		31,516		41,466
Indefinite-lived intangible assets		46,750		58,527
Goodwill		3,804		39,320
Deferred income taxes		36		22,869
Other long-term assets		16,602		16,824
Total assets	\$	294,094	\$	495,338
Liabilities and Stockholders' Equity				
Current liabilities				
Accounts payable	\$	11,873	\$	20.015
Accrued liabilities	ψ	22,276	ψ	24,580
Income tax payable				805
Current portion of long-term debt		1,888		119,790
Liabilities held for sale		1,000		5,744
Total current liabilities		36,037		170,934
		30,037		170,934
Deferred income taxes		12,210		18,124
Other long-term liabilities		12,210		14,160
Total liabilities		61,001		203,218
		61,001		203,218
Stockholders' Equity				
Preferred stock, \$0.0001 par value per share; 5,000 shares authorized; none issued		-		-
Common stock, \$0.0001 par value per share; 100,000 shares authorized; 43,004 and 42,761 issued and 38,362 and				
38,149 outstanding, respectively		4		4
Additional paid in capital		697,592		691,198
Accumulated deficit		(406,857)		(350,739)
Treasury stock, at cost		(33,114)		(32,929)
Accumulated other comprehensive loss		(24,532)		(15,414)
Total stockholders' equity		233,093	-	292,120
Total liabilities and stockholders' equity	\$	294,094	\$	495,338

CLARUS CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF LOSS (Unaudited) (In thousands, except per share amounts)

CLARUS

			onths Ended				
	Decem	ber 31, 2024	Decemb	oer 31, 2023			
Sales							
Domestic sales	\$		\$	31,840			
International sales		41,243		44,663			
Total sales		71,405		76,503			
Cost of goods sold		47,540		54,361			
Gross profit		23,865		22,142			
Operating expenses							
Selling, general and administrative		27,772		29,963			
Restructuring charges		939		1,411			
Transaction costs		408		134			
Legal costs and regulatory matter expenses		47		702			
Impairment of goodwill		36,264		-			
Impairment of indefinite-lived intangible assets		8,545		-			
Total operating expenses		73,975		32,210			
Operating loss		(50,110)		(10,068			
Other income (expense)							
Interest income, net		269		35			
Other, net		(2,342)		1,104			
Total other (expense) income, net		(2,073)		1,139			
Total other (expense) meane, net		(2,075)		1,100			
Loss before income tax		(52,183)		(8,929			
Income tax expense (benefit)		21,142		(1,700			
Loss from continuing operations		(73,325)		(7,229			
Discontinued operations, net of tax		7,804		(1,160			
Net loss	<u>\$</u>	(65,521)	\$	(8,389			
Loss from continuing operations per share:							
Basic	\$	(1.92)	\$	(0.19			
Diluted		(1.92)		(0.19			
Net loss per share:							
Basic	\$	(1.71)	\$	(0.22			
Diluted		(1.71)		(0.22			
Weighted average shares outstanding:							
Basic		38,262		38,312			
Diluted		38,262		38,312			

CLARUS CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF LOSS (Unaudited) (In thousands, except per share amounts)

CLARUS

		Twelve Mon		
	Decem	ber 31, 2024	Decemb	er 31, 2023
Sales	¢	105 745	¢	112 200
Domestic sales International sales	\$,	\$	112,385
		158,570		173,635
Total sales		264,315		286,020
Cost of goods sold		171,696		188,509
Gross profit		92,619		97,511
Operating expenses				
Selling, general and administrative		111,948		114,603
Restructuring charges		1,948		3,223
Transaction costs		576		593
Contingent consideration benefit		(125)		(1,565
Legal costs and regulatory matter expenses		3,842		1,764
Impairment of goodwill		36,264		-
Impairment of indefinite-lived intangible assets		8,545		-
Total operating expenses		162,998		118,618
Operating loss		(70,379)		(21,107
Other (expense) income				
Interest income, net		1,467		67
Other, net				
Other, net		(1,673)		961
Total other (expense) income, net		(206)		1,028
Loss before income tax		(70,585)		(20,079
Income tax expense (benefit)		17,852		(4,291
Loss from continuing operations		(88,437)		(15,788
Discontinued operations, net of tax		36,150		5,642
Net loss	<u>\$</u>	(52,287)	\$	(10,146
Loss from continuing operations per share:				
Basic	\$	(2.31)	\$	(0.42
Diluted	Ψ	(2.31)	Ψ	(0.42
Net loss per share:				
Basic	\$	(1.37)	\$	(0.27
Diluted	Φ	(1.37)	Φ	(0.27
Weighted average shares outstanding:				
Basic		38,305		37,485
Diluted		38,305		37,485



CLARUS CORPORATION RECONCILIATION FROM GROSS PROFIT TO ADJUSTED GROSS PROFIT AND ADJUSTED GROSS MARGIN

THREE MONTHS ENDED

	December 31, 2024		De	ecember 31, 2023
Sales	\$ 71,405	Sales	\$	76,503
Gross profit as reported	\$ 23,865	Gross profit as reported	\$	22,142
Plus impact of inventory fair value		Plus impact of inventory fair value		
adjustment	61	adjustment		64
Plus impact of PFAS and other inventory		Plus impact of PFAS and other inventor	ory	
reserves	3,179	reserves		4,370
Adjusted gross profit	\$ 27,105	Adjusted gross profit	\$	26,576
Gross margin as reported	33.4%	Gross margin as reported		28.9%
Adjusted gross margin	 38.0%	Adjusted gross margin		34.7%
			-	

TWELVE MONTHS ENDED

	December 31, 2024			December 31, 2023
Sales	\$ 264,315	Sales	\$	286,020
Gross profit as reported	\$ 92,619	Gross profit as reported	\$	97,511
Plus impact of inventory fair value		Plus impact of inventory fair value		
adjustment	61	adjustment		64
Plus impact of PFAS and other inventory		Plus impact of PFAS and other inventor	у	
reserves	6,502	reserves		4,370
Adjusted gross profit	\$ 99,182	Adjusted gross profit	\$	101,945
Gross margin as reported	 35.0%	Gross margin as reported		34.1%
Adjusted gross margin	 37.5%	Adjusted gross margin		35.6%
	 	•		

CLARUS CORPORATION RECONCILIATION FROM LOSS FROM CONTINUING OPERATIONS TO ADJUSTED (LOSS) INCOME FROM CONTINUING OPERATIONS AND RELATED EARNINGS PER DILUTED SHARE (In thousands, except per share amounts)

			Т	hree	e Months Ended Decen	nber 31, 2024			
	 Total sales	Gross profit	perating xpenses	(Income tax benefit) expense	Tax rate		Loss) income from ontinuing operations	luted PS ⁽¹⁾
As reported	\$ 71,405	\$ 23,865	\$ 73,975	\$	21,142	40.5%	-	(73,325)	\$ (1.92)
Amortization of intangibles	-	-	(2,468)		1,240			1,228	
Impairment of goodwill	-	-	(36,264)		-			36,264	
Impairment of indefinite-lived intangible assets	-	-	(8,545)		2,564			5,981	
Restructuring charges	-	-	(939)		251			688	
Transaction costs	-	-	(408)		87			321	
Inventory fair value of purchase accounting	-	61	-		13			48	
PFAS and other inventory reserves	-	3,179	-		766			2,413	
Legal costs and regulatory matter expenses	-	-	(47)		23			24	
Stock-based compensation	-	-	(1,570)		(588)			2,158	
Valuation allowance	 -	 -	 -		(21,038)			21,038	
As adjusted	\$ 71,405	\$ 27,105	\$ 23,734	\$	4,460	343.6%	\$	(3,162)	\$ (0.08)

(1) Potentially dilutive securities are excluded from the computation of diluted earnings (loss) per share if their effect is anti-dilutive to the loss from continuing operations. Reported loss from continuing operations per share and adjusted loss from continuing operations per share are both calculated based on 38,262 basic and diluted weighted average shares of common stock.

				Т	hree	Months Ended Dece	mber 31, 2023				
	 Total	Gross	0	perating		Income tax	Tax		(Loss) income from	Di	iluted
	sales	profit	e	xpenses	(b	enefit) expense	rate		continuing operations	E	PS ⁽¹⁾
As reported	\$ 76,503	\$ 22,142	\$	32,210	\$	(1,700)	(19.0)	% \$	(7,229)	\$	(0.19)
Amortization of intangibles	-	-		(2,680)		536			2,144		
Restructuring charges	-	-		(1,411)		282			1,129		
Transaction costs	-	-		(134)		27			107		
Inventory fair value of purchase accounting	-	64		-		13			51		
PFAS and other inventory reserves	-	4,370		-		575			3,795		
Legal costs and regulatory matter expenses	-	-		(702)		35			667		
Stock-based compensation	-	-		(1,218)		244			974		
As adjusted	\$ 76,503	\$ 26,576	\$	26,065	\$	12	0.7%	6 \$	1,638	\$	0.04

(1) Potentially dilutive securities are excluded from the computation of diluted earnings (loss) per share if their effect is anti-dilutive to the loss from continuing operations. Reported loss from continuing operations per share is calculated based on 38,312 basic and diluted weighted average shares of common stock. Adjusted income from continuing operations per share is calculated based on 38,479 diluted shares of common stock.

CLARUS CORPORATION RECONCILIATION FROM LOSS FROM CONTINUING OPERATIONS TO ADJUSTED (LOSS) INCOME FROM CONTINUING OPERATIONS AND RELATED EARNINGS PER DILUTED SHARE (In thousands, except per share amounts)

						Т	welve	Months Ended Decen	nber 31, 2024				
	Т	otal	(Gross	Op	erating		Income tax	Tax	(Loss) income from	Di	luted
	Sa	ıles	I	profit	ex	penses	(ł	oenefit) expense	rate	co	ntinuing operations	EP	PS ⁽¹⁾
As reported	\$ 2	264,315	\$	92,619	\$	162,998	\$	17,852	25.3%	\$	(88,437)	\$	(2.31)
Amortization of intangibles		-		-		(9,784)		2,751			7,033		
Impairment of goodwill		-		-		(36,264)		-			36,264		
Impairment of indefinite-lived intangible assets		-		-		(8,545)		2,564			5,981		
Restructuring charges		-		-		(1,948)		459			1,489		
Transaction costs		-		-		(576)		122			454		
Contingent consideration benefit		-		-		125		(26)			(99)		
Inventory fair value of purchase accounting		-		61		-		13			48		
PFAS and other inventory reserves		-		6,502		-		1,453			5,049		
Legal costs and regulatory matter expenses		-		-		(3,842)		807			3,035		
Stock-based compensation		-		-		(5,823)		291			5,532		
Valuation allowance		-		-		-		(21,038)			21,038	_	
A 11 / 1													
As adjusted	\$ 2	264,315	\$	99,182	\$	96,341	\$	5,248	199.2%	\$	(2,613)	\$	(0.07)

(1) Potentially dilutive securities are excluded from the computation of diluted earnings (loss) per share if their effect is anti-dilutive to the loss from continuing operations. Reported loss from continuing operations per share and adjusted loss from continuing operations per share are both calculated based on 38,305 basic and diluted weighted average shares of common stock.

					Fwelve	Months Ended Dece	mber 31, 2023			
	Total	Gr		Operating		Income tax	Tax	(Loss) income from		iluted PS ⁽¹⁾
	sales	pro		expenses	(D0	enefit) expense	rate	continuing operations	E	
As reported	\$ 286,020	\$	97,511	\$ 118,618	\$	(4,291)	(21.4)%	\$ (15,788)	\$	(0.42)
Amortization of intangibles	-		-	(10,715)		2,293		8,422		
Restructuring charges	-		-	(3,223)		690		2,533		
Transaction costs	-		-	(593)		127		466		
Contingent consideration benefit	-		-	1,565		(335)		(1,230)		
Inventory fair value of purchase accounting	-		64	-		14		50		
PFAS and other inventory reserves	-		4,370	-		575		3,795		
Legal costs and regulatory matter expenses	-		-	(1,764)		261		1,503		
Stock-based compensation	-		-	(5,141)		1,100		4,041		
						,				
As adjusted	\$ 286,020	\$ 1	01,945	\$ 98,747	\$	434	10.3%	\$ 3,792	\$	0.10

(1) Potentially dilutive securities are excluded from the computation of diluted earnings (loss) per share if their effect is anti-dilutive to the loss from continuing operations. Reported loss from continuing operations per share is calculated based on 37,485 basic and diluted weighted average shares of common stock. Adjusted income from continuing operations per share is calculated based on 38,088 diluted shares of common stock.



CLARUS CORPORATION RECONCILIATION FROM OPERATING (LOSS) INCOME TO EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION, AND AMORTIZATION (EBITDA), EBITDA MARGIN, ADJUSTED EBITDA, AND ADJUSTED EBITDA MARGIN (In thousands)

	Т	hree	Months Ended	l Dece	ember 31, 202	4			Tł	ree M	onths Ende	d Dec	ember 31, 202	23	
	Outdoor egment		Adventure Segment	C	Corporate Costs		Total		Outdoor Segment		dventure Segment	Corporate Costs			Total
Operating (loss) income	\$ 1,897	\$	(48,582)	\$	(3,425)	\$	(50,110)	\$	(7,002)	\$	1,051	\$	(4,117)	\$	(10,068)
Depreciation	614		369		-		983		715		371		-		1,086
Amortization of intangibles	 285		2,183		-		2,468		285		2,395		-		2,680
EBITDA	 2,796		(46,030)		(3,425)		(46,659)		(6,002)		3,817		(4,117)		(6,302)
Restructuring charges	789		150		-		939		1,372		39		-		1,411
Transaction costs	65		307		36		408		-		1		133		134
Legal costs and regulatory matter															
expenses	10		-		37		47		260		-		442		702
Impairment of goodwill	-		36,264		-		36,264		-		-		-		-
Impairment of indefinite-lived															
intangible assets	-		8,545		-		8,545		-		-		-		-
Stock-based compensation	-		-		1,570		1,570		-		-		1,218		1,218
Inventory fair value of purchase															
accounting	-		61		-		61		-		64		-		64
PFAS and other inventory reserves	 869		2,310		<u> </u>		3,179		4,370		<u> </u>		<u> </u>		4,370
Adjusted EBITDA	\$ 4,529	\$	1,607	\$	(1,782)	\$	4,354	\$	_	\$	3,921	\$	(2,324)	\$	1,597
Sales	\$ 51,072	\$	20,333	\$	-	\$	71,405		50,135		26,368		-		76,503
EBITDA margin	5.5%	>	(226.4)%				(65.3)%)	(12.0)%)	14.5%	Ď			(8.2)
Adjusted EBITDA margin	8.9%	D	7.9%				6.1%		-%		14.9%	, D			2.19



CLARUS CORPORATION RECONCILIATION FROM OPERATING (LOSS) INCOME TO EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION, AND AMORTIZATION (EBITDA), EBITDA MARGIN, ADJUSTED EBITDA, AND ADJUSTED EBITDA MARGIN (In thousands)

	Tv	elve	Months Ende	d Deo	cember 31, 20	24		Twelve Months Ended December 31, 2023								
	outdoor egment		dventure Segment	(Corporate Costs		Total		Dutdoor Segment		dventure Segment	(Corporate Costs		Total	
Operating (loss) income	\$ (999)	\$	(53,126)	\$	(16,254)	\$	(70,379)	\$	(5,155)	\$	911	\$	(16,863)	\$	(21,107)	
Depreciation	2,588		1,446		-		4,034		2,848		1,302		-		4,150	
Amortization of intangibles	 1,142		8,642		-		9,784		1,057		9,658		-		10,715	
EBITDA	 2,731		(43,038)		(16,254)		(56,561)		(1,250)		11,871		(16,863)		(6,242)	
Restructuring charges	1,349		599		-		1,948		2,754		306		163		3,223	
Transaction costs	65		396		115		576		-		30		563		593	
Contingent consideration benefit	-		(125)		-		(125)		-		(1,565)		-		(1,565)	
Legal costs and regulatory matter																
expenses	3,088		-		754		3,842		476		-		1,288		1,764	
Impairment of goodwill	-		36,264		-		36,264		-		-		-		-	
Impairment of indefinite-lived																
intangible assets	-		8,545		-		8,545		-		-		-		-	
Stock-based compensation	-		-		5,823		5,823		-		-		5,141		5,141	
Inventory fair value of purchase accounting			61		_		61				64				64	
U	4,192		2,310		-		6,502		4,370		04		-			
PFAS and other inventory reserves	 4,192		2,310				0,302		4,370				-		4,370	
Adjusted EBITDA	\$ 11,425	\$	5,012	\$	(9,562)	\$	6,875	\$	6,350	\$	10,706	\$	(9,708)	\$	7,348	
Sales	\$ 183,568	\$	80,747	\$	-	\$	264,315		204,053		81,967		-		286,020	
EBITDA margin	1.5%		(53.3)%)			(21.4)%		(0.6)%)	14.5%	, D			(2.2)%	
Adjusted EBITDA margin	6.2%		6.2%				2.6%		3.1%		13.1%	, D			2.6%	



Q4 EARNINGS PRESENTATION MARCH 6, 2025



Forward-Looking Statements

Please note that in this presentation we may use words such as "appears," "anticipates," "plans," "expects," "intends," "future," and similar expressions which constitute forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are made based on our expectations and beliefs concerning future events impacting the Company and therefore involve a number of risks and uncertainties. We caution that forward-looking statements are made based on our expectations and beliefs concerning future events impacting the forward-looking statements. Vecaution that forward-looking statements of perations or financial condition of the Company to differ materially from those expressed or implied in the forward-looking statements in this presentation, include, but are not limited to, those risks and uncertainties more fully described from time to time in the Company's public reports filed with the Securities and Exchange Commission, including under the section titled "Risk Factors" in the Company's Annual Report on Form 10-K, and/or Quarterly Reports on Form 10-Q, as well as in the Company's fuel in the forward-looking state of this presentation are based upon information available to the Company as of the date of this presentation and speak only as of the date of this presentation and speak only as of the date of this presentation.

Non-GAAP Financial Measures

The Company reports its financial results in accordance with U.S. generally accepted accounting principles ("GAAP"). This presentation contains the non-GAAP measures: (i) adjusted gross margin and adjusted gross profit, (ii) adjusted (loss) income from continuing operations and related earnings (loss) per diluted share, (iii) earnings before interest, taxes, other income or expense, depreciation and amoritation ("EBITDA"), EBITDA margin, adjusted EBITDA, and adjusted EBITDA margin, (iv) segment EBITDA and adjusted segment EBITDA, and (v) free cash flow (defined as net cash provided by operating activities less capital expenditures). The Company believes that the presentation of certain non-GAAP measures, (i:) adjusted gross margin and adjusted gross profit, (ii) adjusted (loss) per diluted share, (iii) EBITDA, EBITDA margin, adjusted EBITDA and adjusted EBITDA and adjusted EBITDA and adjusted segment EBITDA and adjusted gross profit, (iii) adjusted (loss) per diluted share, (iii) EBITDA, EBITDA margin, adjusted EBITDA and adjusted EBITDA margin, (iv) segment EBITDA and adjusted segment EBITDA, and (v) free cash flow, provide useful information for the understanding of its ongoing operations and related earnings (loss) per diluted share, (iii) earling adjusted provides a reconciliation of the non-GAAP guidance measures, and thereby enhances the user's overall understanding of the Company's current financial performance nelative to past performance and provides, along with the nearest GAAP measures, abaseline for modeling future earnings expectations. Non-GAAP measures are reconciled to comparable GAAP financial measures, level to the inherent difficulty of forecasting certain types of expenses and gains, without unreasonable effort, which affect net income but not adjusted EBITDA and/or adjusted EBITDA margin. The Company cautions that non-GAAP measures should be considered in addition to, but not as a substitute for, the Company's reported GAAP reasures, due to the inherent difficulty of forecasting certain typ

Market and Industry Data

The market and industry data used throughout this presentation was obtained from various sources, including the Company's own research and estimates, surveys or studies conducted by third parties and industry or general publications and forecasts. Industry publications, surveys and forecasts generally state that they have obtained information from sources believed to be reliable, but there can be no assurance as to the accuracy and complete ness of such information. While the Company believes that each of these surveys, sudies, publications and forecasts is reliable, it has not independently verified such data and the Company is not making any representation as to the accuracy and complete ness the industry and market information. Similarly, the Company believes its internal research and estimates are reliable but it has not been verified by any independent sources. In addition, while the Company believes that the industry and market information included herein is generally reliable, such information is inherently imprecise. While the Company is not aware of any misstatements regarding the industry and market data presented herein, its estimates involve risks and uncertainties and are subject to change based on various factors, including those discussed under the heading "Forward-Looking Statements" above.

TODAY'S PRESENTERS





Warren Kanders EXECUTIVE CHAIRMAN Clarus



CFO Clarus



Neil Fiske PRESIDENT Black Diamond Equipment



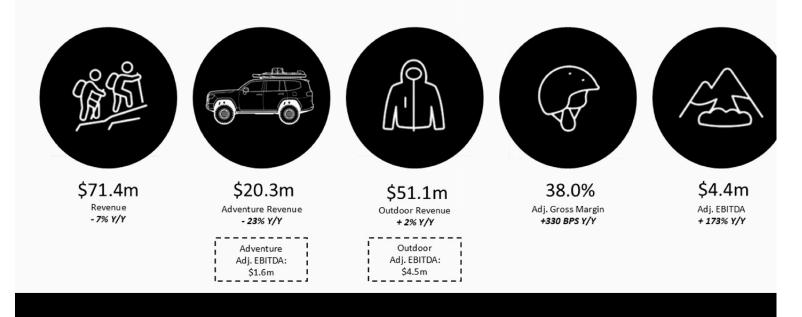
Mat Hayward MANAGING DIRECTOR Adventure

STRATEGIC PRIORITIES: Q4 AND YTD HIGHLIGHTS

Positioned for long-term sustainable growth	Strategic roadmap continues to guide execution
Black Diamond objective: Simplify and focus on the core	Steady progress building a smaller, more profitable business— led to Q4 adj. GM of 36.9%, representing 410 bps of improvement y/y
Adventure objective:	Initiatives to scale business globally beginning to show green shoots outside the home region of Australia
Strong balance sheet/prudent capital allocation	Nearly debt-free ¹ with \$45.4 million of cash on the balance sheet at 12/31
¹ Total debt of \$1.9 million at 12/31 related to the RockyMounts acquisition	

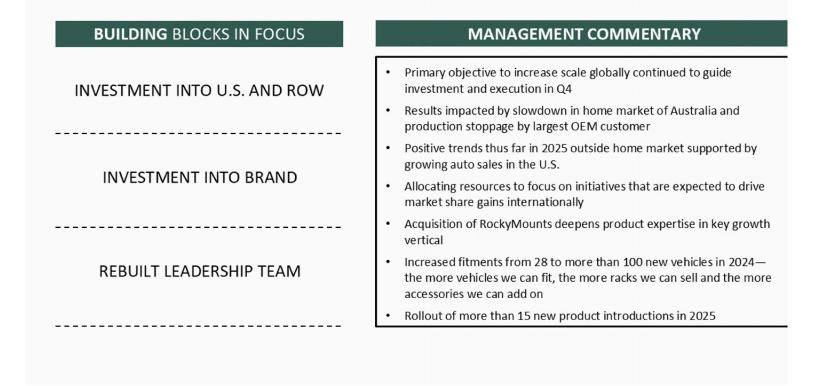
FOURTH QUARTER RESULTS AT A GLANCE

Continued operational progress at Outdoor and roadmap in place at Adventure



CLAR

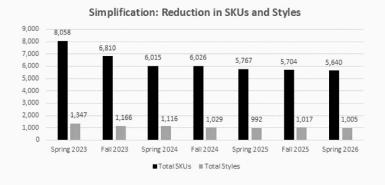
ADVENTURE - STRATEGIC PRIORITIES AND HIGHLIGHTS



OUTDOOR - STRATEGIC PRIORITIES AND HIGHLIGHTS

BUILDING BLOCKS IN FOCUS	MANAGEMENT COMMENTARY
SIMPLIFICATION EXECUTION	 Delivered on commitment to reshape business and set foundation for LT growth w/ double digit annual EBITDA margins
	 While FY24 revenue down 10% y/y, consistent with expectations, adjusted EBITDA up 80%
	 Worked through \$21.4M of PFAS inventory in 2024 with the issue now behind us
PRODUCT LEADERSHIP	 Gross margins lifting and expected to expand; Q4 adj. GM of 36.9% reflected benefit of product / inventory / simplification initiatives
	• Operating expenses down 16% y/y
FEWER, BIGGER, BETTER	 Combination of revenue, GM improvement, and operating cost efficiency expected to generate run rate towards double-digit EBITDA
	Still uncertainty and caution in Outdoor market, particularly related to tariffs

OUTDOOR - BUILDING A SMALLER, MORE PROFITABLE BUSINESS



Increased Revenue from High-Margin Products

250,000 5204.1M 57.7M 53.6M 531.8M 50,000 50,000 FY 2023 "A" Products "B" Products Simplification FY 2024

- Steady progress executing initiatives focused on simplification and right sizing of inventory
- Reduced total SKUs 30% since S23 (~8,100 to ~5,600)
- Reduced total styles 25% since S23 (~1,350 to ~1,000)
- "A" and "B" products represent high margins/high volumes and high margins/low volumes, respectively
- While overall revenue declined y/y, grew "A" and "B" revenue by \$11.3M, compared to revenue reduction of \$31.8M as a result of simplification initiatives

Q4 AND FY 2024 FINANCIAL RESULTS

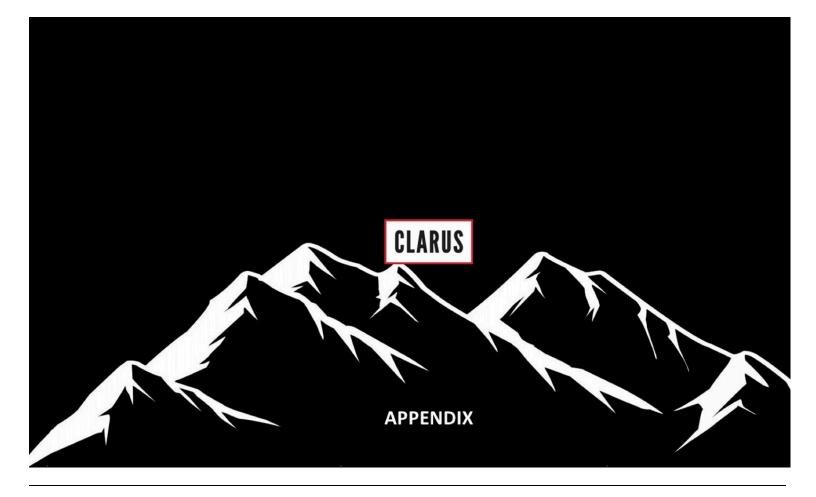
	Q4 2024	FY 2024	Q4 2023	FY 2023
NET SALES	\$71.4M	\$264.3M	\$76.5M	\$286.0M
ADJ. GROSS MARGIN	38.0%	37.5%	34.7%	35.6%
ADJ. EBITDA	\$4.4M	\$6.9M	\$1.6M	\$7.3M
ADJ. EBITDA MARGIN	6.1%	2.6%	2.1%	2.6%

CLAR

FULL YEAR GUIDANCE

		2025	
and the second second	NET SALES	\$250M - \$260M	
X	ADJ. EBITDA	\$14M - \$16M	
S A A	MID-POINT ADJ. EBITDA %	5.9%	
	ADJ. CORPORATE COSTS	\$(9)M	
	САРЕХ	\$4M - \$5M	a - 1
	FREE CASH FLOWS	\$8M - \$10M	

Consistent with historical seasonal pattern, H2 accelerates versus H1



BALANCE SHEET

CLARUS CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (In thousands, except per share amounts)

	December	31, 2024	Decem	ber 31,2023
Assets				
Current assets				
Cash	\$	45,359	\$	11,324
Accounts receivable, net		43.678		53,971
Inventories		82.278		91,409
Prepaid and other current as sets		5.555		4.865
Income tax receivable		910		892
Assets held for sale			16	137,284
Total current assets		177,780	-	299,745
Property and equipment, net		17.606		16.587
Other intangible assets . net		31,516		41,460
Indefinite-lived intangible assets		46,750		58.527
Goodwill		3.804		39.320
Deferred income taxes		36		22.86
Other long-termassets		16.602		16.824
Total assets	\$	294,094	\$	49533
Liabilities and Stockholders' Equity				
Current liabilities				
Accounts pavable	s	11.873	s	20.01
Accrued liabilities		22.276		24,58
Income tax payable		-		805
Current portion of long-termdebt		1.888		119.79
Liabilities held for sale		-		5.74
Total current liabilities		36.037		170,93
Deferred income taxes		12,210		18,124
Other long-term liabilities		12.754		14,160
Total liabilities		61.001		203,218
Stock holders' Equity				
Preferred stock, \$0.0001 par value per share; 5,000 shares authorized; none issued		-		-
Common stock, \$0.0001 par value per share; 100,000 shares authorized; 43,004 and 42,76	1			
issued and 38,362 and 38,149 outstanding, respectively		4		
A dditional paid in capital		697,592		691,19
A coumulated deficit		(406,857)		(350,739
Treasury stock, at cost		(33.114)		(32.92
A coumulated other comprehensive loss		(24.532)		(15.414
Total stock holders' equity		233.093	1	292.120
Total liabilities and stock holders' equity	-	294,094	2	495.33

INCOME STATEMENT (Q4)

CLARLS CORPORATION CONDENSED CONSOIL DATED STATEMENTS OF LOSS (Limutited) (In thousands, exceptor share amounts)

	· · · · · · · · · · · · · · · · · · ·	Three Mor	tins Ende	d
	Decen	iber 31, 2024	Deceni	ber 31, 2023
ales				
Domestic sales	5	30.162	S	31.840
International sales		41 243		44.663
Total sales		71.405	-	76.508
lost of goods sold		47.540		54,361
Gross profit		23.865		22 142
Deesting expenses				
Selling, general and administrative		27.772		29.963
Restructuring charges		939		1.411
Transaction costs		408		134
Lezal costs and regulatory matter expenses		47		702
Inpairment of goodwill		36.264		2.0
Impairment of indefinite-lived intangible assets		8.545		-
Total operating expenses		73 975		32 210
Operating loss		(50.110)		(10.055)
Ther income (expense)				
Interest income, net		269		35
Other, net		(2.342)		1.104
Total other (expense) income, net	·	(2.073)		1139
oss before income tax		(52,183)		(8,929)
ncome tax expense (benefit)		21.142		(1.700)
loss from continuing operations		(73.325)	2	(7.229)
Xiscontinued operations, net of tax		7.804		(1.150)
let loss	2	(65.521)	5	(8.389)
oss from continuing operations per share:				
Basic	\$	(1.92)	S	(0.19)
Diluted		(1.92)		(0.19)
let Inss nershae				
Basic	S	(1.71)	s	(0.22)
Diluzed		(1.71)		(0.22)
Veighted average shares outstanding:				
Basic		38.262		38.312
Distad		38.262		38 312

INCOME STATEMENT (FULL YEAR)

ł

CLARUS CORPORATION CONDENSED CONSOLIDATEDS TATEMENTS OF LOSS (Usandited)

(In thousands, except per share amounts)			
		Tuelve Mos	the Ended	
			December 31, 2023	
Sales				
Domestic sales International sales	S	105,745		
		158,570	173,635	
Total sales		264,315	286,020	
Cost of goods sold		171,696	188,509	
Geoss profit		92,619	97,511	
Operating expenses				
Selling, general and administrative		111,948	114,603	
Restructuring charges		1,948	3,223	
Transaction costs		576	593	
Contingent consideration benefit		(125)	(1,569)	
Legal costs and regulatory matter expenses		3,842	1,764	
Impairment of goodwill		36,264	1,704	
Impaintent of indefinite-lived intangible assets		8,545		
inpainten of indentific-intention asses		8,343		
Total operating expenses		162,998	118,618	
Operating loss		(70,379)	(21,107)	
Other(expense) in come				
Interest income, net		1,467	67	
Other, net		(1,673)	961	
Total other (expense) income, net		(206)	1,028	
Loss before income tax		(70,585)	(20.079)	
Income tax expense (benefit)		17,852	(4,291)	
Loss from continuing operations	-	(88,437)	(15,788)	
Loss non commung operations	-	(88,497)	(15,/88)	
Discontinued operations, net of tax		36,150	5,642	
Netloss	5	(52,287)	s (10,146)	
Loss from continuing operations per share:				
Basic	5	(231)		
Dikted		(2.31)	(0.42)	
Net loss pershare:				
Basic	s	(137)	S (0.27)	
Diluted	3			
Dillica		(1.37)	(0.27)	
Weighted average shares outstanding:				
Basic		38,305	37,485	
Diluted		38,305	37,485	
District		38,80	37,485	

CLARUS CORPORATION RECONCILIATION FROM GROSS PROFIT TO ADJUSTED GROSS PROFIT AND ADJUSTED GROSS MARGIN

THREE MONT HS ENDED

	Decem	iber 31, 2024		Decem	ber 31, 2023
Sales	s	71,405	Sales	s	76,503
Gross profit as reported	s	23,865	Gross profit as reported	s	22,142
Plus impact of inventory fair value adjustment Plus impact of PFAS and other inventory		61	Plus impact of inventory fair value adjustment Plus impact of PFAS and other inventory		64
res erves		3,179	reserves		4,370
Adjusted gross profit	S	27,105	Adjusted gross profit	S	26,576
Gross margin as reported		33.4%	Gross margin as reported		28.9%
					34.7%
Adjusted gross margin		38.0% TWELVE MC	Adjusted gross margin		54.77
	Decem			Decem	ber 31, 2023
Sales	s	TWELVE MC	Sales	s	ber 31, 2023 286,020
Sales Gross profit as reported Rus impact of inventory fair value adjustment		TWELVE MC	INT HS ENDED		ber 31, 2023 286,020 97,511
Sales Gross profit as reported Plus impact of inventory fair value adjustment Plus impact of PFAS and other inventory	s	TWELVE MC aber 31, 2024 264,315 92,619	NT HS ENDED Sales Gross profit as reported Phs impact of inventory fair value adjustment	s	
Sales Gross profit as reported Rus impact of FIAS and other inventory reserves	s	TWELVE MC aber 31, 2024 264,315 92,619 61	Sales Gross profit as reported Plus impact of inventory fair value adjustment Plus impact of PFAS and other inventory	s	ber 31, 2023 286,020 97,511 64
Adjusted gross margin Sales Gross profit as reported Plus impact of inventory fair value adjustment Plus impact of PFAS and other inventory reserves Adjusted gross profit Gross margin as reported	s s	TWELVE MC aber 31, 2024 264,315 92,619 61 6,502	Sales Gross profit as reported Plus impact of inventory fair value adjustment Plus impact of PFAS and other inventory reserves	s s	ber 31, 2023 286,020 97,511 64 4,370

CLARUS CORPORATION RECONCILIATION FROM LOSS FROM CONTINUNG OPERATIONS TO ADJUSTED (LOSS) INCOME FROM CONTINUNG OPERATIONS AND RELATED EARNINGS PER DIL UTED SHARE

(In thousands, except per share amounts)

						Three	Month	s Ended Decembe	r 31, 2024				
	_	Total sales	_	Gross profit		per ating expenses		efit)expense	Tax rate) income from ning operations		Diluted EPS ⁽¹⁾
As reported	s	71,405	\$	23,865	\$	73,975	\$	21,142	40.5 %	s	(73,325)	\$	(1.92)
Amortization of intangibles						(2.468)		1.240			1.228		
Impairment of goodwill						(36.264)					36.264		
Impairment of indefinite-lived intangible													
assets		-		-		(8,545)		2,564			5,981		
Restructuring charges		-		-		(939)		251			688		
Transaction costs		-		-		(408)		87			321		
Inventory fair value of our hase accounting		-		61		-		13			48		
PFAS and other inventory reserves		-		3,179				766			2,413		
Legal costs and regulatory matter expenses		-				(47)		23			24		
Stock-based compensation		-		-		(1.570)		(588)			2.158		
Valuation allowance	_		_				_	(21.038)			21.038	_	
As adjusted	s	71.405	s	27,105	s	23,734	s	4.460	343.6 %	s	(3.162)	s	(0.08)

(1) Domnia IIy dilutive securities are excluded from the computation of diluted earnings (loss) per share if their effect is anti-dilutive to the loss from continuing operations. Reported loss from continuing operations per share and adjusted loss from continuing operations per share are both calcula to do sed on SQLO2 basic and diluted weighted average shares of common totic.

						Three	Month	s Ended Decembe	er 31, 2023				
		Total sales		Gross profit		per ating apenses	1.07	efit) expense	Tax rate		income from ing operations	_	Diluted EPS ⁽¹⁾
As reported	\$	76.508	s	22.142	s	32.210	s	(1.700)	(19.0) %	\$	(7,229)	\$	(0.19)
Amortization of intangibles						(2.680)		536			2.144		
Restructuring charges				-		(1,411)		282			1,129		
Transaction costs				-		(134)		27			107		
Inventory fair value of purchase accounting		-		64		-		13			51		
PFAS and other inventory reserves		-		4,370				575			3.795		
Legal costs and regulatory matter expenses		-		-		(702)		35			667		
Stock-based compensation	_		_			(1,218)		244			974	_	
As adjusted	s	76,503	s	26.576	\$	26.065	\$	12	0.7 %	s	1638	s	0.04

(1) Poemia lby diative securities are excluded from the computation of diluted earnings (loss) per share if their effect is anti-dilutive to the loss from continuing operations. Reported loss from continuing opera tions per share is calculated based on 38,312 basic and diluted weighted average shares of common stock. Adjusted income from continuing operations per share is calculated based on 38,479 diluted shares of common stock.

NON-GAAP RECONCILIATION (FULL YEAR)

CLARUS CORPORATION RECONCILIATION FROMILOS S FROM CONTINUING OF ERATIONS TO ADJUSTED (LOSS) INCOME FROM CONTINUING OF ERATIONS AND RELATED EARNINGS PER DIL UTED S HARE

(In thousands, except per share amounts)

						Twelve	Month	as Ended Decembe	r 31, 2024				
	_	Total sales	_	Gross profit		oerating stoenses		ncome tax nefit) expense	Tax rate) income from ning operations		Diluted EPS
As reported	2	264.315	s	92.619	s	162.998	s	17.852	25.3 %	\$	(88,437)	\$	(2.31)
Amortization of intanzibles		-				(9.784)		2.751			7.033		
Impaiment of goodwill		-		-		(36.264)		-			36.264		
Impaiment of indefinite-lived intangible													
assets		-		-		(8.545)		2.564			5.981		
Restructuring charges		-				(1.948)		459			1.489		
Transaction costs		-		-		(576)		122			454		
Contingent consideration benefit		-		-		125		(26)			(99)		
Inventory fair value of ourchase accounting		-		61		-		13			48		
PFAS and other inventory reserves		-		6,502		-		1,453			5,049		
Legal costs and regulatory matter expenses		-				(3.842)		807			3.035		
Stock-based compensation				-		(5,823)		291			5,532		
Valuation a llowance	_					<u> </u>	-	(21.038)			21.038		
As adjusted	s	264.315	s	99.182	s	96.341	s	5.248	199.2 %	s	(2.613)	s	(0.07)

(1) Potentially dilutive securities are excluded from the computation of diluted earnings (loss) per share if their effect is anti-dilutive to the loss from continuing operations. Reported loss from continuing operations per share and a diluted tax and diluted tax and a diluted tax

As recorted	Twelve Months Ended December 31, 2023														
	Total sales		Gross profit			perating apenses		come tax fit) expense	Tax rate		income from ingoperations		Diluted EPS		
	s	285.020	s	97.511	s	118.618	s	(4.291)	(21.4) %	\$	(15,788)	s	(0.42)		
Amortization of intanzibles				-		(10,715)		2.293			8.422				
Res tructuring charges		-		1.1		(3.223)		690			2.533				
Transaction costs				-		(593)		127			466				
Contingent consideration benefit		-		-		1.565		(335)			(1.230)				
Inventory fair value of ourchase accounting		-		64		-		14			50				
PFAS and other inventory reserves				4.370				575			3.795				
Legal costs and regulatory matter expenses		-		-		(1.764)		261			1.503				
Stock-based compensation	_		_		_	6.141)		1.100			4.041	_			
As adjusted	\$	285.020	5	101.945	5	98.747	5	434	10.3 %	5	3.792	5	0.10		

(1) Potentially dilutive securities are excluded from the computation of diluted earnings (loss) per share if their effect is anti-dilutive to the loss from continuing operations. Reported loss from continuing operations per share is calculated based on 37,485 basic and diluted weighted average shares of common stock. Adjusted income from continuing operations per chase is calculated based on 33006 kiloat drases of common stock.

CLARUS CORPORATION

RECONCILIATION FROM OPERATING (LOSS) INCOME TO EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION, AND AMORTIZATION (EBITDA), EBITDA MARGIN, ADJUS TED EBITDA, AND ADJUS TED EBITDA MARGIN

(In thou sands)

		Thr	ee Mo	onths Ende	d Dec	ember 31,	2024	4	Three Months Ended December 31, 2023									
Operating (loss) income Depreciation Amortization of intangibles		Outdoor Segment		Adventure Segment		Corporate Costs		Total		Outdoor Segment		Adventure Segment		Corporate Costs		Total		
		1,897 614 285	s	(48,582) 369 2,183	s	(3,425)	s	(50,110) 983 2,468	S	(7,002) 715 285	s	1,051 371 2,395	s	(4,117) - -	s	(10,068) 1,086 2,680		
EBITDA		2,796	_	(46,030)		(3,425)		(46,659)		(6,002)	_	3,817		(4,117)		(6,302)		
Restructuring charges		789		150		-		939		1,372		39		-		1,411		
Transaction costs		65		307		36		408				1		133		134		
Legal costs and regulatory matter																		
expenses		10		-		37		47		260		-		442		702		
Impairment of goodwill		-		36,264		-		36,264		-		-		-		-		
Impairment of indefinite-lived																		
intangible assets		-		8,545		-		8,545		-		-		-		-		
Stock-based compensation		-		-		1,570		1,570		-		-		1,218		1,218		
Inventory fair value of purchase																		
accounting		-		61		-		61		- 1		64		-		64		
PFAS and other inventory reserves		869		2,310		-	_	3,179		4,370		-		-		4,370		
Adjusted EBITDA	<u>s</u>	4,529	5	1,607	s	(1,782)	s	4,354	S	-	s	3,921	s	(2,324)	s	1,597		
Sales	s	51,072	s	20,333	s	-	s	71,405		50,135		26,368		-		76,503		
EBITDA margin		5.5	%	(226.4)	%			(65.3) %		(12.0)	%	14.5	%			(8.2)		
Adjusted EBITDA margin		8.9		7.9				6.1 %			%	14.9				2.1 9		

CLARUS CORPORATION

RECONCILIATION FROM OPERATING (LOSS) INCOME TO EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION, AND AMORTIZATION (EBITDA), EBITDA MARGIN, ADJUSTED EBITDA, AND ADJUSTED EBITDA MARGIN

(In thousands)

		Twel	ve M	onths Ende	d De	cember 31,	202	4	Twelve Months Ended December 31, 2023								
		Outdoor Segment		Adventure Segment		Corporate Costs		Total		Outdoor Segment		Adventure Segment		Corporate Costs		Total	
Operating (loss) income	s	(999)	s	(53,126)	s	(16,254)	s	(70,379)	s	(5,155)	s	911	s	(16,863)	s	(21,107)	
Depreciation		2,588		1,446		-		4,034		2,848		1,302				4,150	
Amortization of intangibles	_	1,142	_	8,642	_		_	9,784		1,057		9,658		-	_	10,715	
EBITDA		2,731		(43,038)	_	(16,254)	_	(56,561)		(1,250)		11,871		(16,863)		(6,242)	
Restructuring charges		1,349		599		-		1,948		2,754		306		163		3,223	
Transaction costs		65		396		115		576		-		30		563		593	
Contingent consideration benefit		-		(125)		-		(125)		-		(1,565)		-		(1,565)	
Legal costs and regulatory matter																	
expenses		3,088		-		754		3,842		476		-		1,288		1,764	
Impairment of goodwill		· -		36,264		-		36,264		-		_		· -		-	
Impairment of indefinite-lived																	
intangible assets		-		8,545		-		8,545		-		-		_		-	
Stock-based compensation		-		-		5,823		5,823		-		-		5,141		5,141	
Inventory fair value of purchase																	
accounting		-		61				61		-		64		-		64	
PFAS and other inventory reserves	_	4,192	_	2,310	_	-	_	6,502	_	4,370		-	_	-	_	4,370	
Adjusted EBITDA	s	11,425	s	5,012	s	(9,562)	s	6,875	S	6,350	s	10,706	s	(9,708)	s	7,348	
Sales	s	183,568	s	80,747	s	-	s	264,315		204,053		81,967		-		286,020	
EBITDA margin		1.5 9	4	(53.3)	4			(21.4) %		(0.6) 9	4	14.5	0/4			(2.2) %	
Ŭ				6.2 9				2.6 %		3.1 9		14.0				2.6 %	
Adjusted EBITDA margin		6.2 9	0	0.2	0			2.0 %		3.1 9	0	13.1	%			2.6 %	